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Attorneys for Plaintiff CALIFORNIA RESTAURANT ASSOCIATION UNITED STATE	ON ES DISTRICT COURT
	TRICT OF CALIFORNIA AND DIVISION
CALIFORNIA RESTAURANT ASSOCIATION,	No. CV-08-03685 CW (Related to No. CV-08-03247 CW)
Plaintiff, v. THE COUNTY OF SANTA CLARA and	DECLARATION OF MICHAEL ANDRES SUPPORT OF PLAINTIFF'S MOTION FOR DECLARATORY RELIEF AND A PRELIMINARY INJUNCTION

1 2 3 4 5 6 7 8 9 10 11 12 13 14 15	Trenton H. Norris (California State Bar No. 164781) Sarah Esmaili (California State Bar No. 206053) ARNOLD & PORTER LLP 90 New Montgomery Street, Suite 600 San Francisco, CA 94105 Telephone: (415) 356-3000 Facsimile: (415) 356-3099 Email: trent.norris@aporter.com Email: sarah.esmaili@aporter.com Peter L. Zimroth (pro hac vice admission pending) Nancy G. Milburn (pro hac vice admission pending) Nancy G. Milburn (pro hac vice admission pending) ARNOLD & PORTER LLP 399 Park Avenue New York, NY 10022 Telephone: (212) 715-1309 Email: peter.zimroth@aporter.com Email: hent.yalowitz@aporter.com Email: hent.yalowitz@aporter.com Email: nancy.milburn@aporter.com SUPERIOR COURT OF THE STATE OF CALIFORNIA COUNTY OF SANTA CLARA	
116   117   118   119   120   121   122   123   124   125   126   127   128	CALIFORNIA RESTAURANT ASSOCIATION,  Plaintiff,  v.  THE COUNTY OF SANTA CLARA and THE SANTA CLARA COUNTY PUBLIC HEALTH DEPARTMENT,  Defendants.	Case No. 1-08-CV-117885  DECLARATION OF MICHAEL ANDRES IN SUPPORT OF PLAINTIFF'S MOTION FOR DECLARATORY RELIEF AND A PRELIMINARY INJUNCTION  Date: August 15, 2008 Time: 9:00 a.m. Dept: 8  Action filed: July 22, 2008

E-甫LED: Jul 24, 2008 3:07 PM, Superior Court of CA, County of Santa Clara, Case #1-08-CV-117885 Filing #G-9873

## I, MICHAEL ANDRES declare:

- I provide this declaration in support of Plaintiff's Motion for Declaratory Relief and a Preliminary Injunction. If called as a witness, I could and would competently testify to the matters set out in this declaration.
- 2. I am Vice President and General Manager, Pacific Sierra Region, for McDonald's USA LLC. I am the officer in charge of the Pacific Sierra Region, one of twenty two regions in the United States. The McDonald's restaurants in Santa Clara County are in the Pacific Sierra Region.
- 3. Effectively and efficiently communicating with our customers is critical to delivering an easy and convenient visit, which along with our food and value, are the primary motivators for coming to our restaurants. Our menu boards are the focal point of our business inside our restaurants.
- 4. Considerable effort and expense have been invested to develop designs and menu board layouts that provide our customers with an intuitive, attractive and streamlined communication of our menu and point-of-purchase displays. We incorporate pictures, brief description and price for the single items and meal combinations.
- 5. We continue to work to provide our customers with information on our food relative to health and nutrition. Our efforts in this regard have been thoughtful and comprehensive. This information is offered on in-store brochures and tray liners, our interactive website, and a toll-free phone number. We also put key nutritional information on the product packaging. We have added menu items that provide additional choices for our consumers to fit their specific dietary needs and lifestyles.
- 6. We do not put our nutritional information on our menu boards. Our targeted total service time in our restaurants is three minutes and thirty seconds. Hitting those targets is what our customers expect from us. If we are forced to comply with Santa Clara County's Ordinance NS-300.793 (the "Ordinance"), this clutter on the menu board could create confusion, increase the ordering times, increase our total experience times, reduce throughput at critical times of the day and adversely impact our customer's experience and our business.

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- This Ordinance is an attempt to dictate the approach and manner of communication. 7. of nutrition information in a way that will detract from our customer experience, create unnecessary barriers to service times and lead to customer and employee frustration. We provide nutrition information in a manner that we believe does a better job of putting calorie information in context and is easily understood and accessed by customers.
- I believe that those competitors who are exempted from this Ordinance will have an 8. unfair advantage and thus we risk losing business to them. Most of the restaurants not covered under this Ordinance have never provided nutritional information to their customers and their food, in fact, may have more calories than McDonald's. We may not be able to measure our losses with certainty.
- 9. We are left with no alternative but to seek help from this Court, to protect our ability to communicate with our customers in the way that we see fit.

I declare under penalty of perjury of the laws of the State of California and the United States that the foregoing is true and correct.

Executed on July 17, 2008 at Conletad, California

MICHAEL ANDRES